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One of the major reasons why this Agency and my office were created was the determination of the Executive and of Congress that this country not have another Pearl Harbor. Obviously, strategic warning must be my highest priority. Every one of us, in fact, no matter what his job, is responsible in some way for ensuring that the nation never again suffers a surprise attack. No less important is warning in the broader sense -- warning of any development serious enough to concern the President and the National Security Council.

It is apparent that we need a stronger national structure for warning than that which now exists. I have therefore asked Dick Lehman to step aside from his position as Associate Director of NFAC and devote himself to establishing new national warning procedures as a matter of highest priority. I am ~~therefore~~ establishing for him a special position as National Intelligence Officer for Warning.

In this capacity as NIO/Warning, he will be my senior staff officer for all warning matters. On the policy and management side, he will chair an interagency "Warning Working Group," and will serve as Executive Secretary of an NFIB-level warning committee chaired by the DDCI. On the substantive side, that is, in deciding of what to warn and when to do it, he will work through and direct the other National Intelligence Officers, among whom he will be first among equals. He will also be my "ombudsman for warning" in the Community, available, should anyone believe a serious threat is being overlooked, to listen and if necessary to take action in my name.

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In the establishment of new warning procedures and disciplines, we will be asking many of you to give greater attention to warning matters. This will not be just another bureaucratic exercise; it is a serious effort to meet a critical requirement. The NIO/Warning will have my strong personal backing.

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1	DDCI	27 SEP 1978	<i>JK</i>
2	DDCI		
3	DDCI <i>lead 28 Sept</i>	2 OCT 1978	<i>21/kmg</i>
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<i>Dep Executive Secretary</i>			DATE <i>27 Sep 78</i>

THE DIRECTOR OF
CENTRAL INTELLIGENCE

Deputy Director for National Foreign Assessment

25 September 1978

NOTE FOR THE DCI

Sta -

Attached is a draft "Notes from the Director," as you requested. In one place I have put in alternate language, depending on how personal you want to make this.

I have arranged for me to brief NFIB at its next meeting. I do not believe that we are ready to write a memorandum to the NFIB members until a few more questions are settled, such as the membership of Frank Carlucci's committee. The briefing plus the eventual issuance of a DCID should take care of it.

I am also asking Jack Blake to put out the standard internal personnel notice.

Richard Lehman
AD/NFAC/SS

Attachment

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